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Instrumente Structurale
2014-2020

Institutional Challenges in RMA in Romania - What should we do?

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Proiect co-finanțat din Fondul European de Dezvoltare Regională prin Programul Operațional Competitivitate 2014-2020



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Dezvoltarea Centrului de Suport
pentru inițierea și implementarea
Proiectelor de Cercetare-Dezvoltare
Europene și Internaționale
în cadrul INCD GeoEcoMar

Contract no. 243/28.04.2020

Funded under: Competitiveness Operational Program, Action 1.1.3 - Creating synergies with Horizon 2020 actions and other European and international programs - call for Support Center projects, launched as part of the Competitiveness Operational Program, Priority Axis 1.

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CESP assists researchers in the fields of "Energy, Environment, and Climate Change" in the following areas:

- identifying funding sources within Horizon 2020 and Horizon Europe
- finding partners
- assisting in the development of international project ideas
- project management for all phases of the project: planning, development, submission, and implementation



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In 2024, in GeoEcoMar are running:

- 29 international projects (5 pr. H2020 + 14 pr. HE + 10 pr. other progr - ERANET, EASME/CINEA, Interreg)
- 10 national projects (1 PNRR, 1 Nucleu, 7 PNIV, 1 POCIDIF - GAP phase)
- 4 economic projects

International proposals in 2020-2024:

- 6 proposals to H2020 - 1 contract signed
- 39 proposals to HORIZON - 14 projects contracted, 3 under evaluation (35.90% success rate in HE)



GeoEcoMar's Profile in Funding & Tenders Portal

Projects (47):

FP7 - 13
H2020 - 21
HORIZON - 14

Coordinator - 5
Beneficiary - 40
Third party- 2

European Commission | EU Funding & Tenders Portal

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My Project(s)

Procurement

My Contract(s)

My Formal Notification(s)

Programmes and roles

Programmes

- H2020 - 21
- FP7 - 13
- HORIZON - 13

Roles

- BENEFICIARY - 40
- THIRD PARTY - 2
- COORDINATOR - 5

Main collaboration partners

Projects list

47 item(s) found

Filter...

Title

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DO we need a Project management Department?

YES/NO?

- It gives an overview of the institutional project portfolio
- provides support in daily activities for researchers and management
- relieves the research staff of administrative and financial tasks
- facilitates the exchange of best practices between research institutions
- more ideas => more projects

What is the added value of the fact that there is a Project Management Department in our institution

For researchers:

- guidance, support, counseling
- building confidence in one's own strengths and knowledge
- maximizing the potential for research excellence
- facilitates access to success
- more time for science
- connecting with international partners active in the same field
- simplifies the financial administrative burden
- provide guidance on funding opportunities

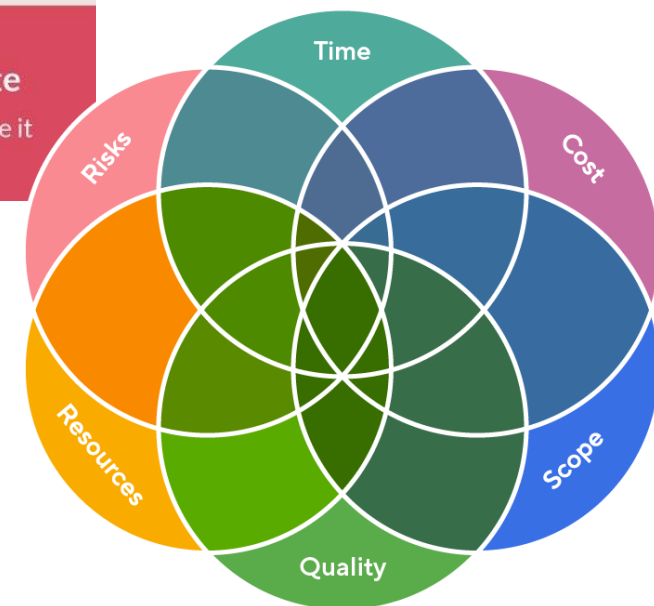
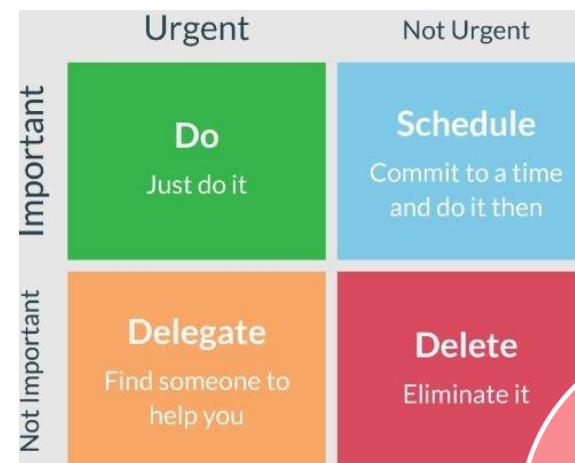
For the institution

- increasing the portfolio of projects
- a wider visibility at national and European level
- increasing the values attracted from external financing
- integrated reporting at institutional level
- All the benefits mentioned for the researchers => happier and more R&D focused researchers

Is all running smoothly or are there any challenges in RMA?

General CHALLENGES in M&A:

- Time management
- Funding Constraints & Resource management
- Bureaucratic hurdles
- Quality management
- Team management / Talent Management
- Brain Drain
- Stress management
- Stakeholders management



Is all running smoothly or are there any challenges in RMA?

Institutional CHALLENGES in RMA:

- Bureaucratic barriers and complex regulations
- Weak collaboration between academia and industry
- Low interdisciplinary collaboration
- Lack of specialized personnel
- Frequent changes in legislation or funding policies
- Communication issues
- Lack of coordination and communication between departments
- Conflicts between research requirements and project administration - conflicting priorities
- Risk Management and Unforeseen Issues

How to overcome them?

- Enhancing Financial Planning and Budget Flexibility
- Fostering Better Communication Between Departments
- Effective Time Management and Resource Allocation
- Adapting to Policy and Regulatory Changes
- Proactive Risk Management
- Ensuring Ethical Compliance
- Addressing Staff Turnover and Training Needs
- Managing Stakeholder Expectations

How to overcome them?

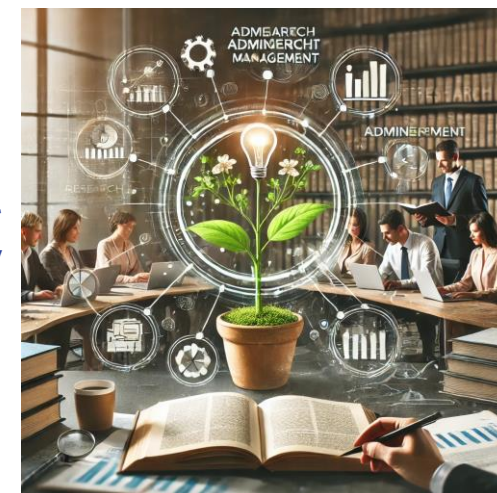
- by careful planning,
- by good coordination between teams,
- by building a trusting relationship between the departments involved
- through Capacity Building activities for Administrative Staff
- by developing institutional Support Systems (online project management platforms)

There is a need of a combination of strategic actions, process improvements and efficient communication.

Also, a strong understanding of legal and financial requirements, as well as the particularities of the research field, is essential.

General actions needed for Systemic Improvement:

- **Advocate for Policy Reforms:** Engage with government and institutional leadership to push for research-friendly policies that reduce bureaucracy, enhance flexibility in procurement, and offer more stable funding frameworks.
- **Capacity Building for Administrative Staff:** Ensure that Administrative Project Managers and their teams receive continuous professional development, particularly in the areas of finance, compliance, and procurement management.
- **Develop Institutional Support Systems:** Encourage institutions to establish dedicated administrative support teams (finance, legal, procurement specialists) that can focus specifically on the needs of research projects, thereby relieving some of the administrative burdens from Project Managers.
- **Leverage Collaboration and Partnerships:** Build networks with other institutions and private sector partners that can provide shared expertise and support for overcoming specific challenges in research management.





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BRAINSTORMING... LET US FILL IN THE LIST

Challenges

Actions to overcome them/ recommendation
for systemic improvement

- Create an association or network for RMA



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Va multumesc!

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